## Fiscal Year 2024-25 Tentative Budget

April 9, 2024 Mark Mathers, Chief Financial Officer Jeff Bozzo, Budget Director

\* Fiscal year beginning on July 1, 2024, and ending June 30, 2025





# WCSD PROMISE

We will know every student by

#### NAME, STRENGTH and NEED

so they graduate prepared for the future they choose and we will deliver on this promise in partnership with our FAMILIES and COMMUNITY.



#### Agenda

- 1. Resolutions to General Fund Budget Deficit
- 2. General Fund Reorganizations and Position Changes
- 3. Board Requests
- 4. Strategic Plan and Weighted Funding Summary
- 5. Other Funds



### Resolutions to General Fund Budget Deficit



#### **General Fund Budget**

Critical Needs Cost Increases and Related Offsets	
Student Athletics travel and officials' fees	\$209,634
Transportation to Innovations – from slide 14	\$150,000
Reduce Superintendent budget to offset transportation to Innovations – from slide 14	(\$150,000)
Increase Board budget for organization/committee travel	\$20,000
Reduce Superintendent budget to offset Board budget increase	<u>(\$20,000)</u>
Total Critical Needs Cost Increases and Related Offsets	\$209,634
Other Cost Reductions	
Curriculum & Instruction reorganization - from slide 11	(\$74,991)
School Police reorganization - from slide 12	(\$12,443)
Shift Bilingual Clerical Aides and Translation Office budget to EL Weighted Funding	(\$907,421)
Rebase Communications department budget to align with historical spending levels	(\$71,970)
Rebase Assessment department budget to align with historical spending levels	(\$192,684)
Various rebasing of other department budgets to historical spending levels	(\$181,289)
Reduce budget for attorney costs related to negotiations (nearly all negotiations are completed through 2024-25)	(\$250,000)
Reduction of transfer to GATE Weighted Funding due to increased GT Weighted Funding Revenue	<u>(\$57,613)</u>
Total Other Cost Reductions	(\$1,748,411)

#### **General Fund Budget**

#### **Revenue Adjustment**

Increase local revenues based on recent trends of revenues

<u>\$175,259</u>

Total Revenue Adjustment\$175,259

Summary	Amount
General Fund budget deficit from February 27 <sup>th</sup> presentation	(\$1,714,036)
Total Critical Needs Cost Increases and Related Offsets (from previous slide)	(\$209,634)
Total Revised Deficit	(\$1,923,670)
Total Revenue Adjustment (from above)	\$175,259
Total Other Cost Reductions (from previous slide)	<u>\$1,748,411</u>
Total Cost Reductions and Revenue Increase	\$1,923,670
Remaining General Fund Budget Deficit	\$0
For the 6 <sup>th</sup> year in a row, WCSD will have a structurally balanced budget, where	

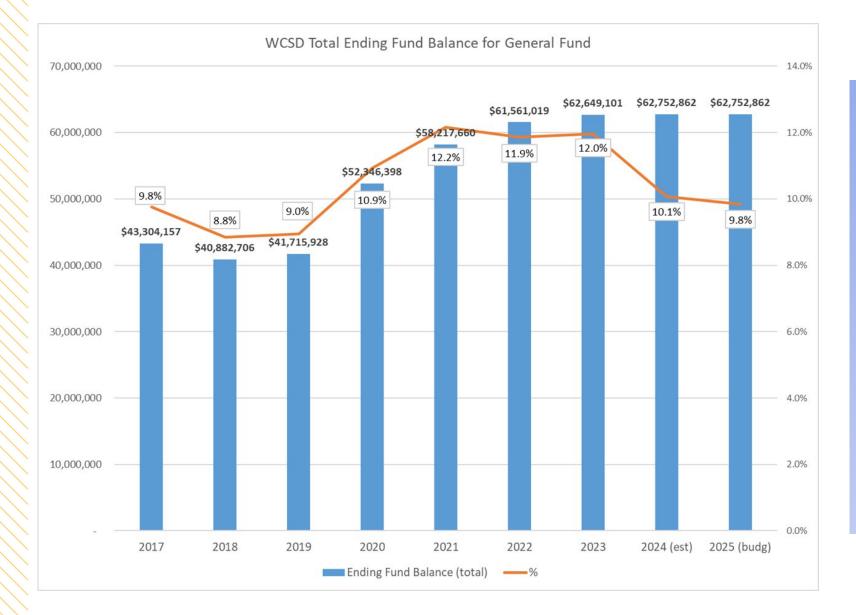
ongoing revenues equal ongoing expenditures.

### FY24 General Fund Projection vs. FY25 Tentative Budget

	FY24	24 FY25 Tentative		
	Projected	Budget		Change
Sources				
Local Sources	\$ 8,123,291	\$	7,516,011	\$ (607,280)
State Sources	\$ 614,112,707	\$	630,233,850	\$ 16,121,143
Federal Sources	\$ 360,000	\$	360,000	\$ -
Other Sources	\$ 50,000	\$	50,000	\$ -
Total Sources	\$ 622,645,998	\$	638,159,861	\$ 15,513,863
Uses				
Expenses	\$ 550,120,883	\$	556,074,433	\$ 5,953,550
Transfers Out	\$ 68,150,085	\$	75,745,977	\$ 7,595,892
Contingency	\$ 4,271,269	\$	6,339,451	\$ 2,068,182
Total Uses	\$ 622,542,237	\$	638,159,861	\$ 15,617,624
Surplus/(Deficit)	\$ 103,761	\$	0	\$ (103,761)
Opening Fund Balance	\$ 62,649,101	\$	62,752,862	\$ 103,761
Ending Fund Balance	\$ 62,752,862	\$	62,752,862	\$ 0



#### General Fund – Total Ending Fund Balance



#### <u>Highlights:</u>

- Fund balance target is 12%.
- Ending Fund Balance would need to increase by \$13.8 million, to \$76.6 million to get to 12%.
- The figures to the left included nonspendable items (inventory) of ~ \$1.3M.
- Decrease in FY24 fund balance percentage is due to increased expenditures from State revenues.



#### **General Fund Budget Metrics**

Metric	Target	Actual	Comments
Ending Fund Balance Target (Board Policy 3051)	12.0%	9.8%	As noted in the previous slide, our fund balance % is decreasing due to a higher denominator (total budget)
Maximum Ending Fund Balance (State Law)	16.6%	9.8%	Anything above 16.6% is swept by the State, although it considers other funds in their analysis.
Contingency Account (Board Policy 3051)	1.0%	1.0%	The Contingency Account is budgeted at \$6.3 million in FY25.
Maximum Administrative Costs (State Regulation)	7.5% max.	6.1%	Based on General Admin and Central Services Personnel Costs as a % of Base-Per Pupil Funding



### General Fund Reorganizations and Position Changes



#### **Curriculum & Instruction**

- This request is to delete the SHARE Coordinator position and add a Teaching & Learning Specialist to focus on middle school math instruction.
- With the increased focus on math at the middle school level, there is a need to have a Teaching & Learning Specialist to support math curriculum and instruction at the middle schools.
- SHARE curriculum is up to date and these duties can be absorbed within current staffing of the Curriculum & Instruction department.
- Estimated cost savings: \$74,991, which will be applied to the General Fund deficit.



#### **School Police**

- This request is to downgrade the Lieutenant position to a Sergeant position.
- The Lieutenant position was approved as part of the 2023-24 budget, with the addition of officers to cover middle schools.
- However, the position was never filled, and this change will result in a more equal distribution of supervision and effective span of control among sergeants.
- Estimated cost savings: \$12,443, which will be applied to the General Fund deficit.



#### **Board Requests**



#### **Innovations Transportation**

- Three new bus drivers will be required to provide transportation for students that attend Innovations, with an estimated cost of \$150,000.
- This estimated cost will be offset by reductions to the Superintendent's budget:
  - Deletion of the \$100,000 Strategic Plan Implementation Budget.
  - Reduction of the \$50,000 from the Department Assessments Budget.
- Students will be transported from their zoned school to Innovations if they live outside of the three-mile walk zone.
- Estimated net financial impact: \$0



### **School Police Vehicles at High Schools**

- Request: look at alternative funding options to provide school police vehicles at high schools.
- School Police is currently running a pilot program at two schools to review the impact of a take-home vehicle versus a vehicle permanently stationed at the school.

Options	Cost
Option A	
<ul> <li>Provide an E-bike to school police officers at high schools to access various parts of campus and get to nearby schools quicker than current bicycle = \$45,500</li> <li>Supply gun safes at each high school = \$12,188</li> </ul>	\$57 <i>,</i> 688
Option B	
<ul> <li>Repurpose used vehicles to School Police cars to be placed at school site. Vehicle would stay on campus overnight = cost to be determined based on vehicles available for repurposing.</li> <li>Supply gun safes at each high school = \$12,188</li> </ul>	\$12,188 plus maintenance costs
Option C	
<ul> <li>Hybrid program where schools receive vehicles from currently vacant middle school officer positions. Once middle school position is filled, E-bike will be provided to high school officer = total E-Bike costs would be \$45,500 phased in as positions are filled.</li> <li>Supply gun safes at each high school = \$12,188</li> </ul>	\$57 <i>,</i> 688

#### **Athletic Directors**

- A request was made to look at creating full-time athletic director positions at high schools with an estimated cost of \$1.1 million.
- However, 7 of the 11 high schools already currently use a full-time teacher allocation to serve as the Athletic Director.
- Most schools utilize a full-time athletic director through a Gen Ed or Alt Ed teacher allocation, so schools can continue utilizing those positions.

School	Teacher Type	<b>Classes Taught by Athletic Director</b>
Damonte HS	Gen Ed Teacher	0
Galena HS	0.5 Gen Ed / 0.5 Alt Ed	2 - Online Edgenuity Periods
Hug	Gen Ed Teacher	0
Incline HS	Grant Teacher	0
McQueen	Gen Ed Teacher	2 – PE
NVHS	Gen Ed Teacher	0
Reed HS	Gen Ed Teacher	0
Reno HS	Gen Ed Teacher	4 - English, Math, Science, Social Studies
Spanish Springs HS	Gen Ed Teacher	0
Sparks HS	Gen Ed Teacher	3 - PE
Wooster HS	Gen Ed Teacher	0



### Strategic Plan and Weighted Funding Summary



### Summary of Approvals by Goal

Recommendation	# of Positions	General Fund	Weighted Funding	Total Cost
Goal 1 – Strong Start for Every Child	88	\$1,324,962	\$5,985,000	\$7,309,962
Goal 2 – Student Voice & Advocacy	4	951,106	0	951,106
Goal 3 – Safety & Belonging	23.5	1,644,279	801,900	2,446,179
Goal 4 – Academic Growth & Achievement	126	4,629,639	8,408,924	13,038,563
Goal 5 – Empowering All Learners	1	1,237,014	0	1,237,014
System-Wide Improvements	0	207,000	0	207,000
Total	242.5	\$10,000,000	\$15,195,824	\$25,195,824



### Summary of Approvals by Major Theme

Recommendation	# of Positions	General Fund	Weighted Funding	Total Cost
Additional Supports for High-Needs Schools	114	\$2,931,084	\$7,308,924	\$10,240,008
Supports for Academic Achievement	13	2,935,569	1,100,000	4,035,569
Expand Pre-K Opportunities	88	1,324,962	5,985,000	7,309,962
Support Student Engagement & Belonging	25	2,302,102	801,900	3,104,002
Implement System-Wide Improvements	2.5	\$506,283	0	\$506,283
Total	242.5	\$10,000,000	\$15,195,824	\$25,195,824

Within the above major themes, other themes were also funded as follows:

Stabilizing Funding	107.5	\$1,517,839	\$8,240,101	\$9,757,940
Reduce class sizes/case loads	39	1,549,074	2,403,833	3,952,907



### **Summary of Approved Positions**

	$\mathcal{X}$
By Positions Added, Maintained, Shifted	
New positions added	135
Positions that would have been deleted due to expiring funding (ESSER and other grants) that were maintained	28.5
Positions shifted from other funding sources, to stabilize funding and allow grant funding source to be utilized for other purposes	79
Total	242.5
By Position Type	
Instructional positions such as teachers (Pre-K, EL, 4 <sup>th</sup> and 5 <sup>th</sup> grade), teacher assistants, Instructional Coaches, long-term subs,	186
Student and Family Support positions such as Student Voice, Parent-Teach Home Visit, Campus Supervisor, Student Activities Coordinator, interpretation staff and similar positions.	48
Staff Support positions (EL Programming Coordinators)	4
District-Wide Support positions (Investigators, Data Analyst, Program Analyst, and Program Evaluator	4.5
Total	242.5

### Summary of Personnel and Non-Personnel Costs

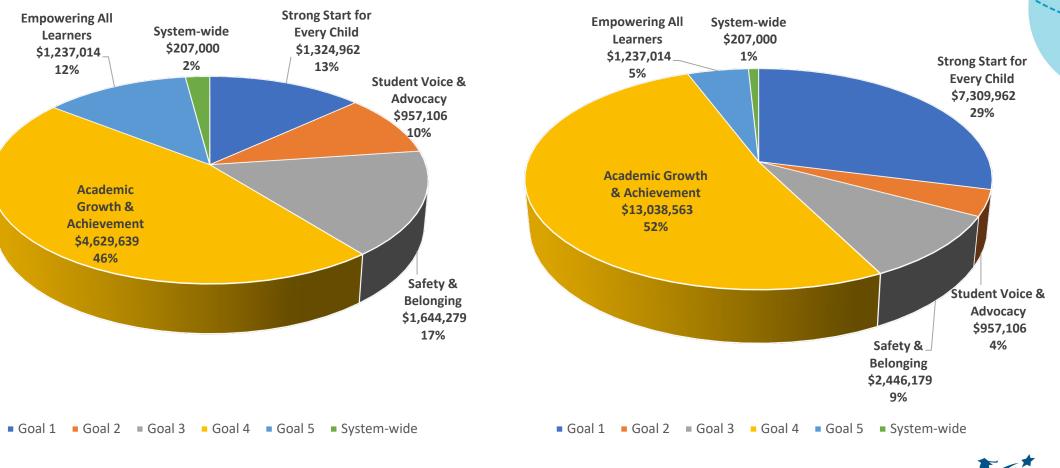
Goal	Personnel	Non-Personnel	Total
Goal 1 – Strong Start for Every Child	\$7,309,962	\$0	\$7,309,962
Goal 2 – Student Voice & Advocacy	443,106	514,000	957,106
Goal 3 – Safety & Belonging	1,838,682	607,497	2,446,179
Goal 4 – Academic Growth & Achievement	12,428,563	610,000	13,038,563
Goal 5 – Empowering All Learners	143,314	1,093,700	1,237,014
System-Wide Improvements	0	207,000	207,000
Total	\$22,163,627	\$3,032,197	\$25,195,824

Of the \$25,195,824 in approved costs, \$22,163,627 (88% of costs) were dedicated to personnel through new positions, funding shifts to stabilize funding of positions, or maintaining positions that were set to expire.

#### **Summary of Recommendations**

#### **General Fund Allocations**

#### General Fund & Weighted Funding Allocations





#### **Other Funds**



### **Special Revenue Funds (in millions)**

- Special Revenue Funds account for the District's resources and expenditures for all grants, adult education, weighted funding, other special revenue funds, and E-Rate proceeds
- Special Education and Weighted Funding resources are based on the State's budget allocation for these programs.
- Includes cost of approved positions from weighted funding sources.

	State Special Education		Gifted & Talented Weighted Funding		Le We	English Learners Weighted Funding		Other At-Risk Special Veighted Revenue Funding Funds		Special Revenue		Total
Sources												
Local Sources	\$	-	\$	-	\$	-	\$	-	\$	22.29	\$	22.29
State Sources	\$	38.65	\$	1.48	\$	28.54	\$	10.37	\$	16.32	\$	95.36
Federal Sources	\$	-	\$	-	\$	-	\$	-	\$	72.26	\$	72.26
Other Sources	\$	68.75	\$	4.60	\$	-	\$	-	\$	2.39	\$	75.75
Total Sources	\$	107.40	\$	6.08	\$	28.54	\$	10.37	\$	113.27	\$	265.66
Total Uses	\$	107.40	\$	6.08	\$	28.54	\$	16.18	\$	116.42	\$	274.62
Opening Fund Balance	\$	-	\$	-	\$	-	\$	5.82	\$	14.31	\$	20.12
Ending Fund Balance	\$	-	\$	-	\$	-	\$	-	\$	11.16	\$	11.16



### **At-Risk Funding**

- WCSD received updated weighted funding figures from the Nevada Department of Education, based on updated student counts from October 2023.
- This update showed a decrease of At-Risk students in WCSD, from 4,912 in October 2022 to 3,147 in October 2023, a decrease of 1,765 At-Risk students (35.9% decrease).
- This resulted in a revenue reduction of \$5.8 million, compared to the \$16.2 million that we expected based on the 4,912 students.
- There will be enough savings in FY2023-24 to offset the \$5.8 million revenue decrease, and the status of the fund will need to be evaluated for FY2024-25.
- The Commission on School Funding has been reviewing the At-Risk issue and will likely provide recommendations prior to the 2025 legislative session.

	Number of At-Risk Students	Per Pupil Funding	Total Funding (in millions)
Budgeted Amount	4,912	\$3,300	\$16.2
Revised Amount	3,147	\$3,300	\$10.4
Difference	(1,765)	\$0	(\$5.8)



#### **Internal Service Funds (in millions)**

- The District's Internal Service Funds account for services provided between funds on a cost reimbursement basis.
- The Health Insurance Fund assumes an 8% insurance premium increase.
- The Property & Casualty and Workers' Compensation funds include a 20% rate increase, totaling \$1.3 million between the two funds.

	Property & Casualty		Health Insurance		Workers' Compensation		Total	
Total Sources	\$	9.64	\$	92.29	\$	3.54	\$	105.47
Total Uses	\$	9.69	\$	91.77	\$	3.54	\$	105.00
Opening Net Positior Ending Net Position	\$ <b>\$</b>	2.41 <b>2.36</b>	\$ <b>\$</b>	29.55 <b>30.08</b>	\$ <b>\$</b>	1.96 <b>1.96</b>	\$ <b>\$</b>	33.91 <b>34.39</b>

#### Position Request

 The Property & Casualty Fund includes a request to fund a fulltime clerical position to assist with claims activity in the Risk Management department. The estimated cost for the position is \$60,000.



#### **Capital Projects Funds (in millions)**

- These funds account for all the District's capital projects sources and uses.
- The FY 2024-25 budget aligns to the District's capital improvement plan.

			WC	-1 Sales			Pr	operty	200	5 AB299			
	C	apital		Тах	Gov	ernment	Тах	Capital	l	ndian	Bu	ilding &	
	Pi	ojects	Re	venue	Serv	vices Tax	Pr	ojects	C	olony		Sites	Total
Sources													
Local Sources	\$	-	\$	67.01	\$	6.50	\$	-	\$	0.49	\$	0.20	\$ 74.21
Other Sources	\$	228.77	\$	-	\$	-	\$	4.70	\$	-	\$	-	\$ 233.47
Total Sources	\$	228.77	\$	67.01	\$	6.50	\$	4.70	\$	0.49	\$	0.20	\$ 307.68
Total Uses	\$	143.08	\$	65.15	\$	8.30	\$	11.70	\$	0.49	\$	0.20	\$ 228.93
Opening Fund Balance	\$	7.25	\$	-	\$	5.80	\$	10.46	\$	0.31	\$	-	\$ 23.82
Ending Fund Balance	\$	92.93	\$	1.86	\$	4.00	\$	3.46	\$	0.31	\$	-	\$ 102.57

#### Highlights:

- Expenditures include the use of bond proceeds of two new planned bond issuances in FY25:
  - A rollover bond issuance of \$150 million (or less)
  - A WC-1 bond issuance of \$75 million (or less)



#### **Capital Projects Position Requests**

• The positions shown below are requested to be funded from capital projects funds to support the Facilities Modernization Plan and other facility projects.

Position	# of Positions	Salary	Benefits	Total Cost
Planning Group Director	1	\$128,728	\$52,779	\$181,507
Planning Group Project Manager	2	156,107	64,004	220,111
Assistant Director Procurement	1	108,940	44,665	153,605
Lead Project Coordinator/Insp	1	97,864	35,231	133,095
Total	5	\$491,639	\$196,679	\$688,318



#### **Debt Service Funds (in millions)**

- The District's Debt Service Funds account for payments of principal and interest on all long-term and medium-term debt.
- The District's debt service reserves and debt coverage remain strong.

	 entative Budget
Sources	
Local Sources	\$ 91.79
Other Sources	\$ 39.26
Total Sources	\$ 131.05
Total Uses	\$ 124.56
Opening Fund Balance	\$ 91.68
Ending Fund Balance	\$ 98.17

#### Changes from Prior Year:

- The budget will include payment of interest on the two new bond series planned for FY25.
- Bonds redeemed or maturing in FY24 and dropping off our debt schedule are:
  - 2020A Medium Term Bonds (buses and white fleet vehicles)



#### **Enterprise Fund (in millions)**

- The District's Enterprise Fund accounts for the activities of Nutrition Services.
- An Enterprise Fund should be entirely self-supportive by user charges. •

	Tentative Budget				
Sources					
Local Sources	\$	2.22			
State Sources	\$	-			
Federal Sources	\$	29.68			
Other Sources	\$	-			
Total Sources	\$	31.90			
Total Uses	\$	32.94			
Opening Net Position	\$	13.86			
Ending Net Position	\$	12.82			

#### *Highlights:*

- Universal Free lunches end at the end of the 2023-24 school year.
- On February 27<sup>th</sup>, the Board approved the expansion of Community Eligibility Program (CEP) schools to an ISP percentage of 35%, which will provide free meals to approximately 2,700 students at seven school sites at a cost of \$500,000 per year.
- Staff will continue to monitor developments regarding student meals at the state and federal levels and evaluate the impact on this fund.



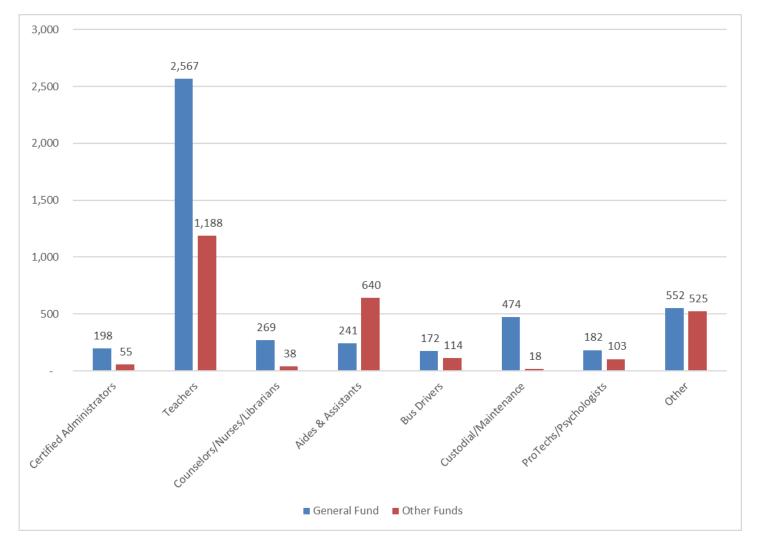
\*ISP is the percentage of the student body automatically certified for free school meals due to their participation in certain federal benefits programs, like the Supplemental Nutrition Assistance Program (SNAP).

#### FY25 Budgeted Appropriations by Fund Type

					FY25
		FY23		FY24	Tentative
Fund Type		Actuals		Projected	Budget
Governmental Funds					
General Fund	\$	523,765,612	\$	622,542,236	\$ 638,159,861
Special Revenue Funds		236,442,905		329,953,260	274,617,252
Capital Projects Funds		166,475,305		581,624,548	228,931,587
Debt Service Funds		105,178,031		115,656,432	124,559,013
Total Governmental Funds	\$1	<b>,031,861,852</b>	<b>\$</b> :	1,649,776,476	\$ 1,266,267,713
Proprietary Funds					
Internal Service Funds	\$	105,736,403	\$	99,406,287	\$ 104,995,887
Enterprise Funds		25,656,223		35,578,236	32,944,775
Total Proprietary Funds	\$	131,392,626	\$	134,984,523	\$ 137,940,662
Less Interfund Transfers		(92,234,626)		(151,382,245)	(119,708,096)
Total	\$1	,071,019,852	\$	1,633,378,755	\$ 1,284,500,279



#### All Funds FTE Data - 7,336 total FTE



Other funds include Special Revenue Funds, Internal Service Funds, Capital Projects Funds, and the Districts Nutrition Services Fund.



## Recommendations and Next Steps



#### **Superintendent's Recommendations**

1. Approve the Tentative Budget for fiscal year 2024-25, which includes the reorganization recommendations and recommendations to resolve the General Fund deficit.



#### **Timeline and Next Steps**

 Staff will begin implementing any decisions from today's meeting (i.e. including positions in upcoming hiring period).

Milestone	Date
Hearing on Tentative Budget and Final Budget Presentation	May 28 <sup>th</sup> (Final Budget must be filed by June 8 <sup>th</sup>

